

DIARY NOTES

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7 thru 21 November 1953

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1. Talked to General [REDACTED] concerning the position of Assistant to the Auditor-in-Chief and he indicated that he did not consider it to be necessary.

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2. I have asked General [REDACTED] to submit to me as soon as possible a proposed Table of Organization, including all of his overseas audit positions, so that I can make the necessary revision in our over-all ceiling.

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3. Asked General [REDACTED] to submit a written report to the Director on his overseas inspection trip. (A copy of this report was delivered to me on 10 November.)

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4. Have requested General [REDACTED] to make a thorough audit of Project MK-ULTRA.

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5. General [REDACTED] was in on 10 November to discuss the propriety of forwarding certain audit reports to the Director and whether or not such reports should be forwarded through the Deputy Director (Administration). I told him that at any time he felt that a report should go to the Director he should so address it through the Deputy Director (Administration) and I would insure that it was forwarded, regardless of any comments I might care to make.

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6. General [REDACTED] is going into the hospital on Wednesday, the 11th of November, for a general checkup.

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7. Mr. [REDACTED] of the CIA Reserve Unit were up to discuss their table of organization with me. A letter addressed to the Director has been received reducing the strength of the CIA Unit from 250 to 125 at a time when the Unit wanted to expand to 500. I asked Mr. [REDACTED] and Colonel [REDACTED] to work out an appropriate reply to this letter and offered my assistance in attempting to obtain an increase in ceiling if possible.

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8. General [REDACTED] and I met with Mr. Perry, Bureau of the Budget, and Mr. Clyde Elliott, Department of Defense, to discuss the draft paper concerning the transfer of [REDACTED] Mr. Perry, on behalf of the Bureau of the Budget, approved of the draft as written. The next step will be for the Director to present it to the Operations Coordinating Board. After the paper is finally approved and signed the Bureau of the Budget will request us to assist in the drafting of a "Determination Order." I have alerted Larry Houston to be prepared on this.

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9. Mr. [REDACTED] Budget Division, Mr. [REDACTED] Eastern Europe Division, and I met with Messrs. Perry and Hamilton, Bureau of the Budget, to discuss the possibility of transferring certain projects now run by the Office of Public Affairs, HICOG, to CIA. We declined the offer and frowned upon possible use of our Reserve to bail out the Department of State. (See my Memorandum for the Record.)

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11. Mr. Dulles, General Cabell, Messrs. Macy and Perry, Bureau of the Budget, and I discussed budgeting for the "intelligence community." It was agreed that Mr. Dulles would arrange to invite Mr. Macy to a Meeting of the Intelligence Advisory Committee on 17 November 1953 at which time Mr. Macy could present this problem to them personally. (See my Memorandum for the Record.)

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13. Met with General Cabell, Mr. Wisner, Mr. [REDACTED]

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[REDACTED] and Mr. Houston to discuss the subject of delegation of authority for approval of FI projects. It was generally agreed, with the DD/P side dissenting, that we would propose to the Director a \$100,000 fiscal year limitation on the Deputy Director (Plans) for new projects (the same amount on his Chief of Operations for renewals) and a \$25,000 fiscal year limitation on the Chief, Foreign Intelligence Staff (the same on the Chief of Plans, FI, for renewals). Any project exceeding \$100,000 would be presented to the Deputy Director of Central Intelligence who, after effecting any further coordination deemed appropriate, would either approve of it or refer it to the Director for final determination. I have drafted a paper to this effect for the Director to sign and it is being forwarded through Mr. Wisner and General Cabell.

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15. I have asked Larry Houston to prepare appropriate letters of appreciation for the Director's signature to members [REDACTED]

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16. Conferred with Walter Pforzheimer and [REDACTED] concerning a re-
ject letter to be sent to [REDACTED]

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17. Had a false alarm with Messrs. Pforzheimer, [REDACTED] all
flapping around because of a report that a Mr. Lee, who said he was a CIA desk
chief, had allegedly called a Miss Hester of the Hoover Commission and expressed
his desire to appear before the Commission. It finally turned out that Miss
Hester was in error and that Mr. Lee was not an employee of this Agency at all.

18. Asked Larry Houston and [REDACTED] to consult with Mr. Macy, Exe-
cutive Director of the Civil Service Commission, to discuss the possibility and
advisability of CIA withdrawing from Schedule "A" and using Public Law No. 110
as its appointment authority. Larry reported that Mr. Macy was thoroughly in
agreement with this procedure and recommended that we do it. He is drafting an
appropriate letter to Mr. Macy for my signature.

[REDACTED]

20. Talked to [REDACTED] and Dr. Tietjen concerning the case
of Mr. [REDACTED]. The conversation resulted in Dr. Tietjen granting a med-
ical waiver for Mr. [REDACTED] to return to Europe.

21. Dr. Tietjen, Dr. [REDACTED] and I had a general discussion with Mr. Kirk-
patrick as to whether or not he was prejudging action to be taken in psychia-
tric cases without full consultation with the Medical Staff. Mr. Kirkpatrick
stated that he hoped his memoranda on such cases would not be so interpreted.
However, we agreed that it would be far better in the future if he would consult
with Dr. Tietjen and Dr. [REDACTED] prior to putting his recommendations in writing.

[REDACTED]

23. Agreed to meet with Mr. Kirkpatrick, Dr. Tietjen, Dr. [REDACTED] Colonel
Baird, and others on Thursday to discuss the relationship of the Psychiatric
Program of the Medical Office, the Testing Service of the Personnel Office, and
the Psychological Assessment function of the Office of Training.

24. Dr. Tietjen reported that a man by the name of [REDACTED] had ap-
peared in [REDACTED] office and wanted to see the Director. Mr. [REDACTED] was

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25X1A9a referred to Dr. [REDACTED] who sent him to Gallinger Hospital where he was admitted as a psychotic. Gallinger Hospital has advised Dr. Tietjen that Mr. [REDACTED] has 25X1A9a been released at his request and probably will head for CIA. Mr. [REDACTED] has been 25X1A9a alerted.

25X1A6a 25. Dr. Tietjen reports that there are several cases of Infectious Hepatitis [REDACTED]; at least nine. He believes that the staff there is taking appropriate action and will furnish further details later.

25X1A9a 26. Mr. [REDACTED] of the Security Office died of a heart attack on a bus en route from Laurel to Washington on the evening of the 9th of November. The Director has signed a letter of condolence.

25X1A9a 27. Have asked [REDACTED] to follow up on the personnel promotion policy.

25X1A9a 28. At [REDACTED] request interviewed a Mr. [REDACTED] who has an im- 25X1A9a pressive legal record. Arranged for him to talk to Larry Houston.

29. Have asked Personnel to expedite its reply to a memorandum from OSI which alleges negligence on the part of that Office for its performance concerning the employment of General [REDACTED] as consultants. 25X1A5a1

25X1A9a 30. [REDACTED] tells me that through a reorganization of the Personnel Office it is believed that nine positions can be saved and that it will not, therefore, be necessary to transfer nine positions from the Logistics Office to the Personnel Office in order to absorb the transportation function in the Central Processing Branch. (This will enable us to give Mr. Garrison nine of the positions he insists he must have without dipping into our meager reserve.)

25X1A9a 31. [REDACTED] inquired as to whether or not it was permissible to allow 25X1C4a the [REDACTED] to place an ad on our behalf where other agencies were also participating. I told him that I saw no objection to this but that we must be able to deny in every case that the ad was placed at CIA's request.

25X1C4a [REDACTED]
25X1A9a to the Director about it.

25X1A9a 33. [REDACTED] and Shef Edwards have both spoken to me about a case which is coming up concerning a [REDACTED] who is assigned to the Security Office. It seems as though Dr. [REDACTED] was hired for an overseas position but was not paid for transportation to Washington and has not received any per diem. Apparently we will be requested to take some retroactive action to meet the situation.

25X1A9a 34. [REDACTED] reports that we have 15 clerks in the pool and 89 in process, which is more than we have vacancies for at the moment. On this basis I approved of his declining a request from [REDACTED] for the entry on duty of a 60-year old woman as a grade GS-4 clerk. 25X1A9a

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47. Stan Grogan telephoned to say that Fletcher Keneble planned to do a humorous article concerning the fact that CIA was the only Agency in Government that did not have a Community Chest quota. I told Stan that, of course, we could do nothing about Mr. Keneble writing such an article but that the reason we could not have a quota was because by doing so would divulge our personnel strength. I added that I hoped he would be able to persuade Mr. Keneble not to do an article.

25X1A9a 48. After a considerable discussion with [REDACTED] Frank Wisner,
25X1A9a [REDACTED] and the Director, I arranged for [REDACTED] to accept an
25X1A6a IO position in [REDACTED] at the top of grade GS-15. (He will remain in his present
grade GS-16 position until he goes overseas. The GS-15 position, normally a
GS-14, will be flagged so that it reverts to grade GS-14 if and when [REDACTED] vacates
it.) 25X1A9a

25X1A9a 49. [REDACTED] has requested that we make some attempt to prepare for the
Director a list of employees in the Agency who have important relatives that the
25X1A9a Director might bump into in an official capacity. The Director hadn't known
that General [REDACTED] former G-2, had had a daughter working here for about 25X1A9a
four years until General [REDACTED] came in to say goodbye a few days ago.

25X1A9a 50. On 6 November Mr. Dulles advised me that Mr. [REDACTED] had approved of the
25X1A release of [REDACTED] from our Reserve for Project PBSUCCESS.

25X1C 51. On 6 November Mr. Dulles also advised me that Mr. Dodge would reconsid-
er his refusal of our earlier request to transfer \$60,000 to the Department of
State for [REDACTED] We should
receive a reply shortly. Mr. Dulles believes that Mr. Dodge will grant this au-
thority.

52. Asked Howard Preston to insure that clocks in the Administration Build-
ing were synchronized with sufficient frequency to insure a reasonable degree of
accuracy at all times.

53. Have received a supplemental request for the "B" budget from the Deputy
Director (Intelligence) which provides for 50 additional positions. Have told
the Bureau of the Budget that we would get this to them by the end of the week.

25X1A9a 54. Mr. [REDACTED] (is ill) and I met with
Messrs. Macy, Perry, and Hamilton, Bureau of the Budget, on 9 November for our
clean-up session. Things seemed to go reasonably well.

25X1A9a 55. I talked to [REDACTED] who is assisting [REDACTED] staff with 25X1A9a
25X1A6a the report on the overobligation at [REDACTED] Suggested to him that he get a
draft up here today inasmuch as we ought to get it to General Cabell as soon as
we possibly could.

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56. [REDACTED] has returned to Washington from [REDACTED] and will be leaving the Agency in about two weeks. He says he thinks that the greatest thing we need for the morale of the employees in the Far East is to get the Career Service Program to them in a way in which they will understand it. He thinks that morale on [REDACTED] is weak, as is the command structure there. He also does not think that the supply situation there is straightening out as rapidly as it should. (Another traveler from the Far East has advised me that he considers morale on [REDACTED] to be as low as he has ever seen anywhere.)

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57. Had lunch with [REDACTED] on 10 November. He is going to be Chief of Administration at the [REDACTED] and I believe that he will be a good missionary for our administrative system.

58. The Director has decided to have meetings with his Deputies on Mondays, Wednesdays, and Fridays, inasmuch as the IAC Meetings on Tuesdays and the NSC Meetings on Thursdays make his morning schedule too crowded.

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59. Have agreed to release [REDACTED] to go out as the General Counsel for CAT. Have also talked to [REDACTED] about assuming more of an active role in the Project Administrative Planning Staff if [REDACTED] goes, which it seems reasonably certain he will do.

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60. At the Deputies' Meeting on Monday, 9 November, discussed the problem of whether we should pay on Thursday before New Year's or on Saturday, 1 January. (Paying on Thursday would mean 27 pay periods during this calendar year with a consequent increase in income tax for personnel.) The Director said that we should not pay early but should have checks available on Saturday, 1 January, for those people who felt they had to have them.

61. Met with Elmer Staats and Hart Perry and agreed upon a system of identifying OCB projects involving the withdrawal of money from the CIA Reserve. I will confirm our understanding in writing.

Also discussed OCB supergrades and at Mr. Staats' request agreed to hold up on the processing of the personnel action promoting [REDACTED] to grade GS-16 until he had had a chance to look at the over-all problem. I emphasized to Mr. Staats that we could not supply a supergrade to another Government agency such as the Department of State and that our agreement with the Bureau of the Budget limited us to supplying six positions to the Operations Coordinating Board.

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We discussed the paper which [REDACTED] Department of Defense. It was agreed that Defense and State would forward a paper in which they concurred to the OCB who would ratify the action and notify the National Security Council.

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25X1A9a 62. Met with Mr. [REDACTED] Mr. Peel, Mr. [REDACTED] and others to discuss appropriate action to be taken on a microfilming project for OCD inasmuch as the General Services Office had refused to concur in the proposed system. Decided to go ahead with the purchase and installation of the equipment with the agreement that the General Services Office and the Office of Collection and Dissemination would work together to bring about the necessary coordination of records to insure their fitting in smoothly with the Agency Records Management Program. 25X1A9a

25X1A9a 63. [REDACTED] requests early action on the [REDACTED] since he has been advised by the Public Buildings Service that they are going to let off some laborers if they don't get this job pretty soon. Told him that I would let him know as soon as the Director had signed off and I had cleared it with the Bureau of the Budget. 25X1A6a

25X1A9a 64. Mr. [REDACTED] reports that the cafeteria in the R&S Building is very much overcrowded and that he is meeting with the office heads concerned to attempt to arrange staggered lunch hours.

25X1A9a 65. Mr. [REDACTED] also reports that his Records (form) Project will be ready for submission sometime soon.

66. Jim Garrison says that he has five truck drivers whom he does not need and that Personnel has not found a way to relieve him of them yet.

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25X1A9a 68. Asked [REDACTED] to look into the arrangements for supplying reading material to our reception rooms and to work out some system with Security to insure that this information was current and of such caliber as would reflect favorably on CIA.

25X1A5a1 69. Talked to General [REDACTED] about becoming a consultant to CIA. He will be in New York next week and will contact me when he returns.

25X1A9a 70. Met with Mr. Kirkpatrick, Colonel Baird, Dr. Tietjen, Dr. [REDACTED] Dr. [REDACTED] of the Assessment and Evaluation Staff, Office of Training, Mr. [REDACTED] Office of the Deputy Director (Plans), and Mr. [REDACTED] and Dr. [REDACTED] of the Personnel Office to discuss the relationship between the Testing Service in the Personnel Office, the Assessment and Evaluation Staff of the Office of Training, and the Psychiatric Staff of the Medical Office. It was agreed that there was little possibility of duplicating the Testing Service given by the Personnel Office but that the Assessment and Evaluation Staff of Training 25X1A9a 25X1A9a 25X1A9a H

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25X1A9a should insure that they took advantage of the tests conducted by the Personnel Office in their over-all assessment. There was a complete difference of opinion, however, between Dr. [REDACTED] as to what the functions of their respective staffs should be and this matter will have to be resolved. Mr. Kirkpatrick will call a meeting later to discuss it further.

71. Mr. Kirkpatrick has agreed to the designation of [REDACTED] from his office as the Agency Fair Employment Officer. 25X1A9a

25X1A9a 72. At the Deputies' Meeting on Friday Mr. Dulles indicated that we would not request an extension for Colonel [REDACTED] when his tour of duty expires next Spring.

25X1A9a 73. The Director also asked me to arrange a ninety-day extension for Colonel [REDACTED] if we could do so without too much trouble.

74. At the Director's meeting with the Assistant Directors on Monday Mr. Dulles announced that a system would be implemented immediately whereby Monthly Letters from the field would be received by him marked "Eyes Only" and distributed to the Deputy Director (Plans) and the Deputy Director. I have written a memorandum to General Cabell requesting that any administrative information contained in these Letters be brought to my attention.

75. The Director also stated that he was trying to reserve one afternoon each week to visit various parts of the Agency and that he expected to complete a tour of the entire Agency in about six months.

76. Mr. Kirkpatrick stated that he considered personnel management by office heads, supervisors, etc., to be one of our weakest links today.

25X1A9a 77. Mr. Dulles announced that he wanted to take up with Colonel Edwards and Mr. [REDACTED] at a very early date the question of clearances for agents.

78. Mr. Dulles requested that personnel not comment on Senator Mansfield's proposal to set up a joint congressional committee to monitor CIA affairs. He said that we did not like this proposal in its present form but that we did not want to appear to fight it and thought that discussion should be confined to CIA, except by his permission.

25X1A9a 79. Dr. Tietjen says he understands that the Inspector General is considering employing [REDACTED] in his office. Both he and Dr. [REDACTED] would strongly recommend against such an assignment. 25X1A9a

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25X1A9a 81. We also discussed the [REDACTED] case. It was agreed that we would take no further action except to reply to a letter which Mr. [REDACTED] had written to the Director and state that his accounts here were settled and he had resigned from the Agency. 25X1A9a

[REDACTED]

25X1A9a 83. Have asked [REDACTED] to look into the possibility of promoting [REDACTED] to grade GS-11. 25X1A9a

25X1A9a 84. Agreed with Mr. [REDACTED] that Mr. [REDACTED] would be assigned to the Project Administrative Planning Staff with the definite understanding that when a grade GS-12 (general administrative position) vacancy occurred in the DD/P area the Chief of PAPS would have the choice as to whether he retained Mr. [REDACTED] or reassigned him to the Office of the DD/P, regardless of Mr. [REDACTED] performance while in PAPS. 25X1A9a

25X1A9a On 10 November I met with Mr. [REDACTED] and made it crystal clear to Mr. [REDACTED] that regardless of what his record showed it was the general consensus that his services had not been satisfactory, that he was definitely on trial from here on out, and that he must either perform duties commensurate with his grade in a satisfactory manner or eventually be separated from the Agency. 25X1A9a

[REDACTED]

25X1A9a 86. [REDACTED] reports that [REDACTED] will become involved in the trial of an individual who is alleged to have stolen a substantial sum of money from the Hot Shoppes. She is being dismissed. 25X1A9a

25X1A9a 87. Reported to Shef on 9 November 1953 that I had been informed that Mrs. [REDACTED] and Mrs. [REDACTED] were members of the Georgetown Garden Club which had just accepted Mrs. Alger Hiss as a new member. 25X1A9a

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88. Requested Shef on 9 November to conduct the necessary investigation and give me a clearance, if appropriate, on Mrs. Edith Blayer in Mr. Macy's office at the Bureau of the Budget.

25X1A9a 89. We have received a reply from the Attorney General which says that we do not have to suspend Mr. [REDACTED] before having a Security Hearing Board. Mr. Dulles has asked that this case be expedited and I have asked Larry Houston to handle it accordingly.

25X1A9a 90. Larry Houston reports that Shef expects to receive further information from the FBI on the [REDACTED] case momentarily and that they are prepared to expedite it as soon as they get the information.

25X1A9a 91. Had lunch with [REDACTED] and discussed the possibility of his becoming the Chief of the Organization and Methods Service. He is enthusiastic.
25X1A9a Have also discussed it further with [REDACTED] who is not opposed but wants more time to figure out how to solve his own personnel situation. I agreed to hold the matter in abeyance for a short while inasmuch as [REDACTED] would not go to the O&M Staff before 1 January in any case. 25X1A9a

92. Jim Garrison reports that he has submitted charges against [REDACTED] 25X1A9a with the request that he be dismissed.

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